





Annual Report 2016-2017

Official Publication of

Brethren Village Retirement Community

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Steven FausChairman of the
Board of Directors

The past year has afforded me many opportunities to be fully engaged in the activities and programming at Brethren Village. Celebrating 120 years is quite an accomplishment, and the Board of Directors has been proud to support BV's team throughout the year of events commemorating BV's rich history.

We kicked off the anniversary year celebration with a Founder's Day event on February 15, the day BV was founded 120 years ago. The event was the perfect compilation of acknowledging the past and how BV began as a Home for the Homeless, and a look at what BV is like today, laced with humor and honor. Throughout BV's 120 years, it is clear that the Core Value of Caring has been the foundational motivator for everything that Brethren Village stands for. Not only do we care about our Residents, but also their families, Team Members, prospective Residents, and the greater Lancaster community. The anniversary tagline of "12 Decades of Caring" perfectly illustrates BV's legacy.

Another notable characteristic of Brethren Village is the multiple generations of families that have come to call BV home. In the spring we celebrated all of those who have familial ties that span generations of living or working at BV. See the article on page 4 for BV's first multi-generation "family" photo! In the summer we paid homage to the days of the Chicken BBQ and Auction event with a campus and community-wide Chicken BBQ throwback party. The fall and winter will feature a Rededication Service with foot washing, exemplifying BV's commitment to Service; and the installation of a commissioned artwork to commemorate our anniversary year.

I hope you've had the opportunity to participate in these events and all of the others that make Brethren Village a robust community with vibrant retirees who are truly living their retirement. I am proud of the changes that have taken place on and off campus to strengthen BV's future and create a retirement of choices for those that call Brethren Village home.











John N. Snader President and CEO

On February 15, 1897 articles of incorporation were signed and filed recognizing the birth of the German Baptist Brethren Home for the Homeless. It was located in Manheim and provided room, board and care for approximately 20 men and women both within and outside the Church. Residents were called Inmates then and chores, insofar as they were able to perform them, were part of the Resident

experience. A caretaker and his spouse were paid to take care of the Residents.

120 years later, Brethren Village, now located in Manheim Township, has 1,100 Residents, 500+ Team Members and more than 96 acres that contain 105 cottages, 400 apartments, 120 skilled nursing beds, 141 personal care beds and 20 rehabilitation beds. Brethren Village also operates 2 apartment buildings which provide affordable housing to 120 low income seniors. A lot of things have changed over the 120 years that Brethren Village has been in continuous operation. As we reflect on our rich history, we have a lot for which we are very thankful. Our 120th Anniversary year is built on a foundation of gratitude.

As we look back over 12 Decades of Caring, we continue to embrace and reaffirm many of the values that inspired our founders to action. Caring, Faith, Service, Community and Stewardship are all words that describe the deep roots that continue to nourish and sustain Brethren Village. Over the years, Brethren Village has been able to adapt to the changing needs of seniors and society and, being grateful for those deep roots of our founders, the Village has been able to embrace additional values like Innovation, Choices, Connections, Growth and Involvement. These are the roots that have grown since our founding 120 years ago and are additional sources of strength and stability for Brethren Village as we look toward our next 120 years. We exemplify some of these foundational concepts in the stories you'll read in this year's Annual Report.

The Village continues to grow and thrive and we welcome your visit on campus to see the changes and engagement first hand.

Over the years,
Brethren Village has
been able to adapt to
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Generations

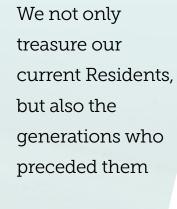
As we look back over 120 years,

we celebrate a unique foundation that comes with this year's milestone birthday:
Generations. We are very fortunate to have many current Residents whose parents, grandparents and even great-grandparents were Residents at Brethren Village.
In fact, we have a few Residents who are direct descendants of our founders.
Generational connections enrich life at Brethren Village and we value their history within our history. We not only treasure our current Residents, but also the generations who preceded them and established the strong culture of caring and service that is the heart of Brethren Village.













Involvement:

Don Roland is BV's Very Own Piano Man

When Don Roland was a kid growing up in the city of Lancaster, he loved listening to music and longed to play the accordion. The odds were stacked against him as those were the years of the Great Depression, and family finances wouldn't allow the luxury of a musical instrument and lessons.

As Don grew older, he was an adventurous guy — an Air Force fighter pilot in World War II and a flight instructor and commercial pilot in Texas. That was before he got married, embarked on an engineering career and began raising a family. Along the way, Don contracted polio in his left leg but didn't let that interfere with his career and family life. And the musical itch never left him, because now he yearned to play the piano.

When he turned 50, with his daughter and twin sons grown, Don decided he would stop thinking about it and do it. He found a piano teacher, "a young guy half my age," Don recalls, took lessons for four or five years and continued playing strictly for pleasure for a few more.

As happens with many professionals, though, Don's work responsibilities encroached on his leisure time. In addition to his job in engineering, he worked part-time as a flight instructor at Lancaster Airport, just across the road from Brethren Village Retirement Community. He was busy and found less and less opportunities to play the piano. Before long, he wasn't playing at all anymore.

In 1989 and living in Manheim Township, Don retired at age 65, but not completely — he continued his part-time work at the airport. He enjoyed his time there immensely for several more years, even though his piano playing days seemed to be over.



After moving with his wife, Pat, to Brethren Village's independent residential community in 2010, Don made a discovery: pianos located across campus just waiting to be played. He had no more excuses and sat down to the keyboard once more. Then, in early 2016, he decided he would like the privacy of playing in his own home, so he bought a used piano and began taking lessons again. And that's where you'll find him every Tuesday afternoon, when one of his sons takes him to his teacher's studio for instruction.

Today, at age 93, living in Village Manor personal care, Don practices piano about 20 hours per week. It has provided him with needed consolation when Pat died earlier this year. He says he likes playing "anything that's tough," because Don likes challenges. He was a fighter pilot turned engineer, after all.

Reflecting on his desire to learn to play as a middleager and continue now in his 90s, Don says, "You gotta' stay busy. There's always something to do." In fact, if he wasn't playing piano, he might have decided to learn a foreign language at a university. He believes, "If you don't keep busy, you can end up wasting away."

That's something Don Roland will never do. Not this piano man.

Community:

Brethren Village Supports Family of Restoration Ministries

In celebration of our 120th Anniversary, we asked Residents to donate 120 board books to Family of Restoration Ministries in support of their mission — to restore, teach and equip individuals and families through Christ-centered programs. The book drive was a success! Brethren Village donated over 135 books to this very worthwhile organization.









Community Benefit

Enriching the community also means being a responsible neighbor. It means giving back to the community who provides so much to its members. It means doing our part to help the community thrive and continue to be a valuable resource.



- 120 affordable housing apartments through HUD
- Community use of our campus pool
- Partner with the Arthritis Foundation Association to offer the AFA approved aquatic exercise class in our pool
- Caring for the Caregiver educational series
- Provide rehearsal space for the Allegro Orchestra Prelude Strings and Lancaster County Youth Symphony
- Provide a clinical site for HACC LPN and RN students
- Team Members participated in the Lancaster Heart Walk and the Alzheimer's Walk to raise funds/awareness
- Voting location on campus during elections
- 5th Sunday offerings donated to local charities
- Sunday offerings provide financial support to local ministries





- Wellness Fair partnership brings community vendors on campus
- Offer Dementia Support Groups in partnership with the Alzheimer's Association
- Lancaster Seminary internships
- Free facility use for local civic/community groups
- Youth volunteer opportunities
- Support of Manheim Township Fire & Rescue
- Support of service-based, outreach programs through BV Auxiliary and Resident Interest Groups
- Provide internship opportunities in coordination with local business and technical schools, school districts, and other community based organizations such as Excentia and Community Services Group

- Provide tax preparation assistance for low income senior citizens
- Provide school to work opportunities for individuals with developmental disabilities
- Resident-led Thanksgiving Food drive benefits Lancaster families in need
- Caregiver Support Group, Hearing Loss, Solo Support, Vision Support and Widow/Widower Support Group
- Member of Manheim Township Community Life Task Force
- Clergy/Caregiver Breakfast
- Provided \$11,496,037 in revenue to Lancaster County businesses through vendor relationships (includes building costs for two major construction projects on campus)



Rodney L. Martzall CPA, Chief Financial Officer

Financials

Fiscal year 2017 was a hectic and rewarding year at Brethren Village. In the fall of 2016, we began the process of refinancing our Series 2008 Bonds which was successfully completed in April 2017. Concurrent with the refinancing, we secured financing for and began construction on our Northside Court project.

While a first blush look at our financial performance may not indicate it, fiscal year 2017 was another consistent year as revenues and expenses were both within 2% of budgeted amounts.

Total unrestricted revenues increased by 4.4% over the prior year when excluding the impact of the change in obligation to provide future services. Resident service revenue, which represents 90% of the total unrestricted revenues increased by 5.6%. This increase was driven primarily by increased revenue from the Rehabilitation Center as fiscal year 2017 represented the Rehabilitation Center's first full year of operation. Unrestricted contributions for the year totaled approximately \$770,000 and reflects the generosity of individuals, organizations and other groups such as our Auxiliary. Investment income decreased by approximately \$100,000 from the prior year and consists of interest and dividend income, net realized gains (losses), and net unrealized gains (losses). The cause of this decrease was an increase in net realized gains (losses) of \$840,000 and a decrease in net unrealized gains (losses) of \$960,000 while interest and dividend income remained relatively flat.

Total expenses, excluding the loss on debt refinancing, increased by approximately \$2.3 million or 5.4% over the prior year. As with the revenues, the main driver for this increase was the additional expenses incurred in connection with the first full year of rehabilitation center operations. On a functional basis, salaries and related benefit costs represented approximately \$1.4 million or 61% of the total expense increase and was the result of the increased costs from the rehabilitation center, wage increases and increased retirement plan costs. We also saw an increase in agency costs of \$395,000. In addition, approximately \$395,000 of the increase was in depreciation and amortization expense and is a direct result of capital reinvestments made in the community over the past several years.

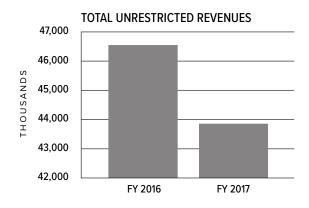
As a result of the refinancing of the Series 2008 Bonds, we recognized a loss of \$2.5 million during fiscal year 2017. This loss primarily represents debt issuance costs paid when the Series 2008 Bonds were issued and prepaid interest costs related to the retirement of the Series 2008 Bonds.

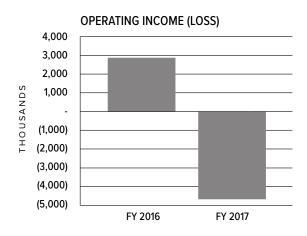
Recognizing the need to maintain and enhance the facilities at Brethren Village, we reinvested approximately \$10.5 million in the community, the majority of which is related to the renovation of Village Center and the beginning of the Northside Court project. This capital reinvestment, along with the pursuit of our strategic initiatives, was made possible through solid operating results.

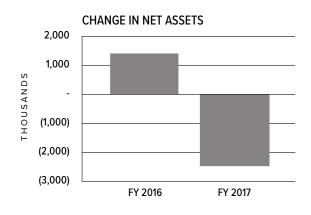
From a financial perspective, fiscal year 2017 was a pivotal year for Brethren Village and its future. The successful refinancing of the Series 2008 Bonds afforded us the opportunity to move forward with the Northside Court project and other strategic initiatives. Such significant transactions cannot be completed without great partners, both within and outside of Brethren Village. To all of our partners I would like to offer a well-deserved thank you!

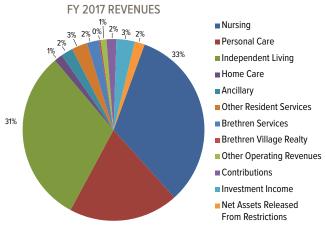
Condensed Statement of Operations	FY 2016	FY 2017
Net resident service revenue	37,253,305	39,351,954
Change in obligation to provide future services	4,537,000	-
Brethren Services, Inc. & Brethren Services II, Inc.	857,302	949,631
Brethren Village Realty	115,442	116,869
Other operating revenues	467,490	459,230
Contributions	933,621	769,123
Investment income	1,541,750	1,438,141
Net assets released from restrictions	842,819	775,961
Total unrestricted revenues	46,548,729	43,860,909
Salaries	13,365,823	14,621,371
Benefits	3,736,994	3,909,587
Other	11,965,245	12,574,810
Depreciation & amortization	6,527,815	6,922,214
Interest	6,737,629	6,652,506
Loss on debt refinancing	-	2,510,265
Brethren Services, Inc. & Brethren Services II, Inc.	1,210,229	1,206,907
Brethren Village Realty	140,467	135,247
Total expenses	43,684,202	48,532,907
Operating Income/(loss)	2,864,527	(4,671,998)
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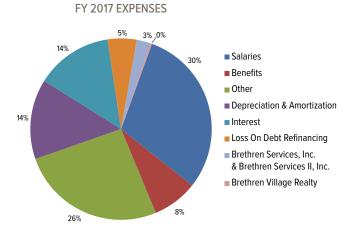
Condensed Balance Sheet	FY 2016	FY 2017
Current assets	11,277,052	6,663,000
Assets whose use is limited	32,410,108	29,494,019
Long term investments	20,487,420	20,980,141
Property and equipment	122,218,935	125,609,195
Other assets	2,364,747	2,092,881
Total assets	188,758,262	184,839,236
Current liabilities	9,438,440	6,966,590
Long term debt	115,910,922	116,845,543
Entrance fees	56,074,898	57,306,696
Other liabilities	4,918,303	3,783,457
Net assets	2,415,699	(63,050)
Total liabilities and net assets	188,758,262	184,839,236











Sign-A-Rama



Our Donors' Stewardship 7/1/2016 - 6/30/2017

Brethren Village is greatly appreciative to these individuals, churches and businesses for their generous support of our ministry. This year you will note a new designation for the Charter Members of the Second Century Society. These members have indicated that they plan to make a gift at a future date through a charitable bequest, gift annuity or gift designation on an IRA, life insurance policy or charitable trust.

We endeavor to publish accurate recognition and apologize for errors or omissions to this list. Please contact the Development Department to report corrections.

*Second Century Society Charter Member

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7/1/2016 - 6/30/2017

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In the past year, BV Residents have completed over 41.442 hours of volunteer work... that equals 1,726 days or more than 4.5 years of service in just one year. Our Volunteers are dedicated to furthering the mission of Brethren Village by committing themselves to its values each and every day. The following individuals contributed to Brethren Village by providing volunteer service in the past year. We endeavor to publish accurate recognition of volunteer efforts and apologize for errors or omissions to this list. Please contact Volunteer Services to report corrections, or if you are interested in becoming a valued Volunteer at the Village.

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Alora Flaharty

Brian Flaharty



LaRue Helm Erma Herr Virginia Herr Ella Mae Hershey Ruth Hershey Anita Hess Robert Hess Rose Hibshman June Hodges Larry Hodges Patricia Hoffer Jamie Hoffman Rhoda Hollinger John Hornberger Landis Hornberger Lisa Hornberger A. Arlene Hoxworth Louise Huber Bryan Hughes **David Hughes** Marilyn Hummel Gerrie Hurst Rebecca Hynicka Bernard Jacobson Leila James Robert Jannarone Juanita Jessen Naomi Johnson Steven Johnson Lanette Judy Lucille Jurell Clarence Keener Joan Keesey Donald Keim Mervin Keith Miriam Keith Shirley Kelley

Anna Mae Kenyon Thomas Kenyon Lois Killian Mary Ann Kimmel Helen Kinsel Frances Knedeisen Krista Kobbe Peggy Koelsch Virail Kover Linda Krause Ron Krause J. Russel Kreider Beatrice Kurtz Robert Kurtz Mary Ellen LaBotz Estelene Ladd Carl Lehman Ella Mae Lehman Phoebe Liew Joanne Liggat Miriam Little William Livingston Donna Lubbs Donna Lunger Douglas Lunger Edith Lunger Juanita Lunger Liam Magill Josephine Mahaney Nancy Manifold Elizabeth Martin Flva Martin Raymond Martin Helen McCurdy Milly McEllheny Kathryn McKinney William McKinney







Cathy McMinn Joann McOmber George Mecleary Judy Mellinger Hanh Menger J. Harold Merkey Gladys Metzler Priscilla Michael-Enck Emma Miley Joan Miley Jean Mimm Florence Mohn Jameka Moore Peggy Mosteller Bettie Mull Jean Myer Nevin Myer Deanna Myers **Dudley Myers** Lila Neff John Nguyen Corinne Nissley Barry Nyman Gina Ogera Natalie Oster Nya Oster Bonnie Patrick Charles Pawling Joel Pena Lourie Pena Bernice Petticoffer Lou Phillips Ursula Post Hilda Reichenbach Susan Reinhold Dorothy Reitsma Alice Repa Dorothy Rice Susan Richards Jesse Riehl Sara Riehl

C. Jean Rineer

Betty Risser Carl Risser Reba Roberts Kenneth Robinson Brian Rodgers Karen Roth Charlotte Ruhl Harold Rupp Dwight Scarlett **Betty Seedes** Joy Self Audrey Shadeck Carol Shank Jackie Sheaffer Gladys Shearer Betty Shelly Marion Shelly Kim Showalter Gerry Shuman William Shupert Virginia Slaugh D. Lester Smeltz Ruth Smeltz Barbara Smith Dorothy Smyth Ellen Snader Lois Snader Marian Snader Cindy Snovel Dennis Snovel Donna Steiner James Stere Julia Stere Karen Stere Peggy Stohler Barbara Swartz Nancy Sweigart Louise Taroli J. Robert Thomas

Orpha Thuma

Frank Toth Suzanne Trapnell Marquita Turane Maria Ulrich Celeste Van Belle Adrian Visbeen Daniel Vodzak Elizabeth Ann Walker **Guy Wampler** Sharon Weaber Barbara Weber Alice Wentling Betty Werner Timothy Wertz Leon Whiteman Marilyn Whiteman Susanne Wiest Mary Jane Wiggins Floretta Wilson Doris Witmer Jaris Woller Charles Wood Marion Wood Ruth Ann Wood Bette Worley **Hugh Worley** Naomi Wrede Andrew Yeager Donald Zahn Dawn Ziegler Earl Ziegler Levi Ziegler Vivian Ziegler Constance Zima Marvin Zimmerman Regina Zimmerman



Norma Fisher



Service: Our Team Members

Our dedicated Team Members make Brethren Village the enriched, engaged place that it is. Over the years, all of our Team Members have contributed to our mission and vision on a daily basis, particularly that of Caring. We stand in deep appreciation to all of those who give their best to the Village every day. Names are listed in chronological and then alphabetical order.

45 YEARS OR MORE

Rose Ream 35 Years or More John Baker Gayle Johnson Martha Lippart Kathy Martzall Susan Wilson

30 YEARS OR MORE

Mae Donough Mary Hostetter Cynthia Lawless Sherrie Rutherford Marsha Vital Ruby Yoder

25 YEARS OR MORE

Connie Cassel Linda Griffin Andrea Kinsey G. Elaine Landis Roland Maust Michael McDonough Susan Miller Wayne Oas James Snyder Deborah Spangler

20 YEARS OR MORE

Donna Blantz Dawn Connor Juanita Crouse Cheryl Forrey Jennifer Gerlach Rose Horning Jeffery Johnson Yvette Kaylor Linda Krofcheck Barbara Landis Lucy Lutz Luis Rosa Bultron J. Mark Tedford Tonya Wanger Betty Weaver Scott Zeamer

15 YEARS OR MORE

R. Scott Adams David Creighton Deborah Daubert Kevin Eiche Todd English Anna Fritz Lisa Groff C. Edward Hamme Janet Kipple Kathleen Leiby Ruth Martin Lisa Melhorn Brenda Metzler Kathy Myers Alice Newman Carolyn Reisinger Melissa Rossos Claudia Singer Shelly Trupe James Wimer F. Scott Wissler

10 YEARS OR MORE

Jean Anozil Betty Applebach Jean Becker Jean Bosquet Denise Burkhart Esther Courtney Yeshihareg Demeke

Deborah Fillmore

Sitina Galan Earl Henry Farrah Hummel Dixie Kiehl Glenda Knight Vincenzo Landi Alicia Lando Beth Matous Karen McIntyre Sandra Miles Kathy Morris Ruth Nyairo Doris Onochie Maria Paniagua Marie Paul Marie Pierre-Anozil Susan Richards Mellania Risbon Aaron Ruppert Georgia Schmook Kurt Schnader

Kelly Wilson 5 YEARS OR MORE

Connie Shartle

Dana Statler

Laura Todd

Traceda Stanford

Lourdes Toro-Cortes

Nicole Williams

Janet Allshouse
Betty Anderson
Audrey Anderson
Scott Auchenbach
Emina Babic
Debra Bartow
Alexandra Baumgardner
Cathy Blevins
Sara Boltz
Christine Bowers

Robert Breneman Jordan Brubaker Vickie Bryant Kasandra Busby Debra Carpenter Jenny Carr Amy Clelan Susan Confer Amy Cooke James Cowan Erica Crummel Douglas Dosch Karen Eberle Mary Eggleston Neil Fair Carolyn Frederick Brenda Frey Celeste Gangaway Jordan Gehr Diane Gergal Tyrell Getz Laura Givler Walter Glassmoyer Joseph Grapes Shamra Guthrie Cheryl Hartman Debra Heckman Tammy Henry Lisa Hiestand Mark Hlavaty Jill Hornberger Jennifer Inthavongsa Heather Larry Cindy Laughman Amsalework Lefebo Connie Lerch Anne Loeffler Doris Lopez Debra McGrath Michael Milisock

Tina Miller

Dale Montgomery Doreen Murphy Devon Musser Iodie Newcomer Tara Ober Bianca Orantes Gina Peck Joanne Priestner Jasmine Ramos Teresa Rineer Amanda Scanlan Nicholas Schaefer Alexa Schreiber Rehekah Scorza Sandra Sites Rita Slaymaker Timothy Slocum Kiara Smith Larry Snavely Ronald Snyder Anna Stegeman Jacqueline Washington Diane Weaver Sierra Weaver Anne Weaver Alissa Weinstein Paul Wiker Diane Winters Pamela Yohn Sophia Young Esteban Zapata Benjamin Zeamer





BRETHREN VILLAGE — BY THE NUMBERS

FACTUAL PROFILE

Brethren Village Established — February 15, 1897
Total Acreage — 153 acres
Acreage Utilized for Present Campus — 80 acres
Oldest Building — The Drexel Cottages (1958)
Newest Building — Short Term Rehab (2016)

FINANCIAL STATISTICS

Total Assets — \$184,839,236 Operating Revenues — \$42,422,768 Operating Loss — (\$3,598,750) Investment Income — \$1,438,141

ACCOMMODATIONS

Residential Living Cottages — 105
Residential Living Apartments — 400
Affordable Housing Apartments — 120
Personal Care Residences — 141
Skilled Nursing Residences — 120
Resident Census — 1,044
Prospective Resident Waitlist — 639

EMPLOYMENT

Full-time — 317 Part-time — 151 PRN (Seasonal) — 81

SPECIAL EVENTS

Good Samaritan Banquet — April
Care for the Caregiver Event — April
Summer Soiree — June
Golf Tournament — September
CCRC Open House — October
Care for the Caregiver Event — October
Extraordinary Give — November

*Check our website: www.bv.org for additional events and details.















Vision Statement

Enriching each life touched by our ministry at Brethren Village.

Mission Statement

Rooted in the tradition of service within the Church of the Brethren, the mission of Brethren Village is to provide a continuum of services and Christ-like care to support the aging process and to enhance the spiritual, physical, social and emotional wholeness of Residents, Team Members and community.

Core Values

In the ministry of Brethren Village, we are committed to living our Vision and our Mission in the servant style of Jesus, with:

Caring — Infusing everything that we do with compassion and caring for the well-being of each other and the greater community.

Integrity — Exhibiting unwavering honesty and fairness in every dimension of our organization.

Stewardship — Recognizing that all of our resources are entrusted to us by the Lord, and seeking to use our time, talents and material resources in a manner that honors and glorifies Him.

Excellence — Making it our passion to bring our best to everything that we do — enriching each life that we touch.